| SEC Form 4 | |
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FORM 4

Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b).

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549 STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

| OMB APPRO | OVAL |
|------------------------|-----------|
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Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940

| Officer (give title | |
|---|-----------------------------|
| Mill Road Capital III, L.P. NOODLES & Co [NDLS] (Check all applicable) (Last) (First) (Middle) 382 GREENWICH AVENUE 3. Date of Earliest Transaction (Month/Day/Year) (Check all applicable) SUITE ONE 4. If Amendment, Date of Original Filed (Month/Day/Year) 6. Individual or Joint/Group Filing (Cline) (Street) GREENWICH CT 06830 Street | |
| Mill Road Capital III, L.P. NOODLES & Co [NDLS] (Check all applicable) (Last) (First) (Middle) 382 GREENWICH AVENUE 3. Date of Earliest Transaction (Month/Day/Year) Officer (give title below) SUITE ONE ONE | • |
| Mill Road Capital III, L.P. NOODLES & Co [NDLS] (Check all applicable) Director X (Last) (First) (Middle) 3. Date of Earliest Transaction (Month/Day/Year) Officer (give title below) 382 GREENWICH AVENUE 10/07/2022 10/07/2022 Image: Check all applicable) Image: Check all applicable) | Check Applicable |
| Mill Road Capital III, L.P. NOODLES & Co [NDLS] (Check all applicable) Director X (Last) (First) (Middle) 3. Date of Earliest Transaction (Month/Day/Year) Officer (give title below) | |
| Mill Road Capital III L P (Check all applicable) | Other (specify below) |
| | n(s) to Issuer 10% Owner |

| 1. Title of Security (Instr. 3) | 2. Transaction Date (Month/Day/Year) | 2A. Deemed Execution Date, if any (Month/Day/Year) | 3. Transaction Code (Instr. 8) | | ransaction Disposed Of (D) (Instr. 3 ode (Instr. 5) | | | 5. Amount of Securities Beneficially Owned Following Reported | 6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4) | 7. Nature of Indirect Beneficial Ownership (Instr. 4) |
|--|--|---|---|---|--|---------------|----------|---|---|---|
| | | | Code | v | Amount | (A) or (D) | Price | Transaction(s) (Instr. 3 and 4) | | (1150.4) |
| Class A Common Stock, \$0.01 par value | 10/07/2022 | | Р | | 17,290 | A | \$4.6927 | 908,241 | D ⁽¹⁾ | |
| Class A Common Stock, \$0.01 par value | | | | | | | | 4,699,148 | Ι | See footnote ⁽²⁾ |
| Class A Common Stock, \$0.01 par value | | | | | | | | 22,386 | Ι | See footnote ⁽³⁾ |

| | Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities) | | | | | | | | | | | | | | |
|---|--|--|---|--------------------------------|---|---------------|--|---------------------|--|---|--|--|--|--|--|
| 1. Title of Derivative Security (Instr. 3) | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Year) | 3A. Deemed Execution Date, if any (Month/Day/Year) | 4. 5. Number Transaction of | | Expiration Da | 6. Date Exercisable and Expiration Date (Month/Day/Year) | | e and ınt of rities rlying ative rity (Instr. 4) | 8. Price of Derivative Security (Instr. 5) | 9. Number of derivative Securities Beneficially Owned Following Reported Transaction(s) (Instr. 4) | 10. Ownership Form: Direct (D) or Indirect (I) (Instr. 4) | 11. Nature of Indirect Beneficial Ownership (Instr. 4) | | |
| | | | | Code | v | (A) | (D) | Date Exercisable | Expiration Date | Title | Amount or Number of Shares | | | | |

1. Name and Address of Reporting Person* <u>Mill Road Capital III, L.P.</u>

| (Last) | (First) | (Middle) | |
|--|--|------------------------------|--|
| 382 GREENWIG | CH AVENUE | | |
| SUITE ONE | | | |
| (Street) | | | |
| GREENWICH | CT | 06830 | |
| , | (Stata) | (Zip) | |
| (City) | (State) | | |
| 1. Name and Addres | ss of Reporting Perso pital III GP LI | n* | |
| 1. Name and Address <u>Mill Road Ca</u> (Last) | ss of Reporting Perso pital III GP LI (First) | n* | |
| 1. Name and Addres | ss of Reporting Perso pital III GP LI (First) | n* _ <u>C</u> | |
| 1. Name and Address <u>Mill Road Ca</u> (Last) | ss of Reporting Perso pital III GP LI (First) | n* _ <u>C</u> | |
| 1. Name and Addres <u>Mill Road Ca</u> (Last) 382 GREENWIG | ss of Reporting Perso pital III GP LI (First) | n* _ <u>C</u> | |
| 1. Name and Addres <u>Mill Road Ca</u> (Last) 382 GREENWIG SUITE ONE | ss of Reporting Perso pital III GP LI (First) CH AVENUE | n* _ <u>C</u> | |
| 1. Name and Addres <u>Mill Road Ca</u> (Last) 382 GREENWIG SUITE ONE (Street) | ss of Reporting Perso pital III GP LI (First) CH AVENUE | n [*] _C(Middle) | |

| , | | |
|--|--------------|----------|
| (Last) | (First) | (Middle) |
| 382 GREENWICH | AVENUE | |
| SUITE ONE | | |
| (Street) | | |
| GREENWICH | СТ | 06830 |
| (City) | (State) | (Zip) |
| 1. Name and Address of <u>Mill Road Capi</u> | | |
| (Last) | (First) | (Middle) |
| 382 GREENWICH | AVENUE | |
| SUITE ONE | | |
| (Street) | | |
| GREENWICH | СТ | 06830 |
| (City) | (State) | (Zip) |
| 1. Name and Address of | | |
| LYNCH THOM | <u>IAS E</u> | |
| (Last) | (First) | (Middle) |
| 382 GREENWICH | AVENUE | |
| SUITE ONE | | |
| (Street) | | |
| GREENWICH | СТ | 06830 |
| (City) | (State) | (Zip) |
| | | |

Explanation of Responses:

1. The shares reported are directly held by Mill Road Capital III, L.P. ("Fund III"). Mr. Lynch is a management committee director of Mill Road Capital III GP LLC, which is the sole general partner of Fund III and has sole authority to vote (or direct the vote of), and to dispose (or direct the disposal) of, these shares on behalf of Fund III. Each of the Reporting Persons disclaims beneficial ownership of such shares except to the extent of his or its pecuniary interest therein, if any.

2. The shares reported are directly held by Mill Road Capital II, L.P. ("Fund II"). Mr. Lynch is a management committee director of Mill Road Capital II GP LLC, which is the sole general partner of Fund II and has sole authority to vote (or direct the vote of), and to dispose (or direct the disposal) of, these shares on behalf of Fund II. Each of the Reporting Persons disclaims beneficial ownership of such shares except to the extent of his or its pecuniary interest therein, if any.

3. Represents restricted stock units (or shares issued upon the vesting thereof) granted by the issuer as director compensation, in which the Reporting Persons may have an indirect pecuniary interest. Mill Road Capital Management, LLC, an affiliate of the Reporting Persons that does not have Section 13(d) beneficial ownership of any securities of the issuer, has the right to receive the economic benefit of the reported shares pursuant to a contractual obligation with the holder of such shares. Each of the Reporting Persons disclaims beneficial ownership of such shares except to the extent of his or its pecuniary interest therein, if any.

Remarks:

| /s/ Justin C. Jacobs, Management Committee Director of sole general 10/11/2 partner on behalf of Mill Road Capital III, L.P. | 022 |
|---|--------------|
| <u>/s/ Justin C. Jacobs,</u> Management CommitteeDirector on behalf of MillRoad Capital III GP LLC | .022 |
| /s/ Justin C. Jacobs, Management Committee Director of sole general 10/11/2 partner on behalf of Mill Road Capital II, L.P. | .022 |
| <u>/s/ Justin C. Jacobs,</u> <u>Management Committee</u> <u>Director on behalf of Mill</u> <u>Road Capital II GP LLC</u> | . <u>022</u> |
| /s/ Justin C. Jacobs on behalf of Thomas E. Lynch by power 10/11/2 of attorney ** Signature of Reporting Person Date | 022 |

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

 * If the form is filed by more than one reporting person, see Instruction 4 (b)(v).

** Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.