FORM 4

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

| Washington, | D.C. | 20549 |
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Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue.

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

OMB APPROVAL OMB Number: 3235-0287 Estimated average burden

| | tions may co tion 1(b). | ntinue. See | | File | | | | | | | | nge Act of 1 t of 1940 | 1934 | | hour | s per re | sponse: | 0.5 | | | |
|-----------------------------------------------------|----------------------------------------------------------------------|--------------------------------------------|--------------------------------------------|-------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------|-------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------|-------|--------------------|-------------------------------|-----------------------------------------------------|-----------------------------------------------------------|--------------------------------|-------------------------------------------------------------------------|------------------------------------------------------------------------------------------|-------------------------------------------------------|--|--|--|
| | | of Reporting Person | * | 2. Issue | | | | | | | | | | | | | Relationship of Reporting Person(s) to Issuer heck all applicable) Director X 10% Owner | | | | |
| (Last) | (First) (Middle) 09/2 | | | | 3. Date of Earliest Transaction (Month/Day/Year) 09/29/2023 | | | | | | | | | Officer (give title Other (specify below) below) | | | | | | | |
| 328 PEMBERWICK ROAD(Street) | | | | - 4. If | 4. If Amendment, Date of Original Filed (Month/Day/Year) 6. Individual or Joint/Grou Line) Form filed by Original Filed (Month/Day/Year) | | | | | | | | | | ne Rep | orting Pers | on | | | | |
| GREEN | WICH | CT | 06831 | | - | X Form filed by Person | | | | | | | | | | ore tha | n One Rep | orting | | | |
| (City) | | (State) | (Zip) | Chec | | | | Rule 10b5-1(c) Transaction Indication Check this box to indicate that a transaction was made pursuant to a contract, instruction or written plan that is intended to satisfy the affirmative defense conditions of Rule 10b5-1(c). See Instruction 10. | | | | | | | | | | | | | |
| | | Tak | ole I - No | n-Deriv | /ative | Sec | uriti | es Ac | quired | , Dis | posed o | of, or Be | neficia | ally Owne | d | | | | | | |
| 1. Title of | Security (I | nstr. 3) | | 2. Transa Date (Month/I | | r) Ex | any | ned n Date, ay/Yea | 3. Transa Code (8) | | | ties Acquire d Of (D) (Ins | | 5. Amour Securitie Beneficia Owned F Reported | s Illy ollowing | Form: | : Direct Indirect str. 4) | 7. Nature of Indirect Beneficial Ownership (Instr. 4) | | | |
| | | | | | | | | | Code | v | Amount | (A) or (D) | Price | Transacti (Instr. 3 a | on(s) | | | ,, | | | |
| | | Stock, \$0.01 par v Stock, \$0.01 par v | | 09/29 |)/2023 | + | | | X | | 200 | A | \$5 | 4,699 | 9,148 | 48 I | | See footnote ⁽²⁾ | | | |
| Class A Common Stock, \$0.01 par value | | | | | | | | | + | | 51, | 51,955 | | ī | See footnote ⁽³⁾ | | | | | | |
| | | | Table II - | | | | | | | | | | | y Owned | | | | | | | |
| 1. Title of Derivative Security (Instr. 3) | 2. Conversion or Exercis Price of Derivative Security | e (Month/Day/Year) | 3A. Deen Executio if any (Month/D | ned | 4. Transa | Fransaction of Ex Code (Instr. Derivative (M | | 6. Date Expiration | 6. Date Exercisable and Expiration Date Amoun Securit Underly | | | d f g Security | 8. Price of Derivative Security (Instr. 5) | | | 10. Ownership Form: Direct (D) or Indirect (I) (Instr. 4 | Beneficial Ownership (Instr. 4) | | | | |
| | | | | | Code | v | (A) | (D) | Date Exercisal | | Expiration Date | Title | Amount or Number of Shares | | | | | | | | |
| Put Option (obligation to buy) | \$5 | 09/29/2023 | | | X | | | 2 | (4) | 1 | 11/17/2023 | Class A Common Stock | 200 | \$0.00 | 178 | 3 | D ⁽¹⁾ | | | | |
| | | of Reporting Person | * | | | | | | | | | | | | | | | | | | |
| (Last) | | (First) | (Mic | ldle) | | _ | | | | | | | | | | | | | | | |
| (Street) | WICH | CT | 068 | 331 | | | | | | | | | | | | | | | | | |
| (City) | | (State) | (Zip |) | | | | | | | | | | | | | | | | | |
| | | of Reporting Person ital III GP LL | | | | | | | | | | | | | | | | | | | |
| (Last) | | (First) | (Mic | ldle) | | _ | | | | | | | | | | | | | | | |

1. Name and Address of Reporting Person* Mill Road Capital II, L.P.

CT

(State)

06831

(Zip)

328 PEMBERWICK ROAD

(Street) **GREENWICH**

(City)

| (Last) | (First) | (Middle) | | | | | |
|---------------------|----------------------|----------|--|--|--|--|--|
| 328 PEMBERWICK ROAD | | | | | | | |
| | | | | | | | |
| (Street) | - | 0.0004 | | | | | |
| GREENWICH | CT | 06831 | | | | | |
| (City) | (State) | (Zip) | | | | | |
| 1. Name and Address | of Reporting Person* | | | | | | |
| Mill Road Capi | ital II GP LLC | | | | | | |
| , | | | | | | | |
| (Last) | (First) | (Middle) | | | | | |
| 328 PEMBERWICK ROAD | | | | | | | |
| (Street) | | | | | | | |
| GREENWICH | CT | 06831 | | | | | |
| - | | | | | | | |
| (City) | (State) | (Zip) | | | | | |
| 1. Name and Address | of Reporting Person* | | | | | | |
| LYNCH THON | MAS E | | | | | | |
| (Last) | (First) | (Middle) | | | | | |
| 328 PEMBERWIC | ` ' | (, | | | | | |
| | | | | | | | |
| (Street) | | | | | | | |
| GREENWICH | CT | 06831 | | | | | |
| (City) | (State) | (Zip) | | | | | |

Explanation of Responses:

- 1. The shares reported are directly held by Mill Road Capital III, L.P. ("Fund III"). Mr. Lynch is a management committee director of Mill Road Capital III GP LLC, which is the sole general partner of Fund III and has sole authority to vote (or direct the vote of), and to dispose (or direct the disposal) of, these shares on behalf of Fund III. Each of the Reporting Persons disclaims beneficial ownership of such shares except to the extent of his or its pecuniary interest therein, if any.
- 2. The shares reported are directly held by Mill Road Capital II, L.P. ("Fund II"). Mr. Lynch is a management committee director of Mill Road Capital II GP LLC, which is the sole general partner of Fund II and has sole authority to vote (or direct the vote of), and to dispose (or direct the disposal) of, these shares on behalf of Fund II. Each of the Reporting Persons disclaims beneficial ownership of such shares except to the extent of his or its pecuniary interest therein, if any.
- 3. Represents restricted stock units (or shares issued upon the vesting thereof) granted by the issuer as director compensation, in which the Reporting Persons may have an indirect pecuniary interest. Mill Road Capital Management, LLC, an affiliate of the Reporting Persons that does not have Section 13(d) beneficial ownership of any securities of the issuer, has the right to receive the economic benefit of the reported shares pursuant to a contractual obligation with the holder of such shares. Each of the Reporting Persons disclaims beneficial ownership of such shares except to the extent of his or its pecuniary interest therein, if any.
- $4. \ Each \ put \ option \ became \ exercisable \ on \ the \ date \ purchased, \ which \ dates \ range \ from \ 03/09/2023 \ to \ 03/13/2023.$

Remarks:

/s/ Thomas E. Lynch, Management Committee Director of sole general partner 10/03/2023 on behalf of Mill Road Capital III, L.P. /s/ Thomas E. Lynch, **Management Committee** 10/03/2023 Director on behalf of Mill Road Capital III GP LLC /s/ Thomas E. Lynch, Management Committee Director of sole general partner 10/03/2023 on behalf of Mill Road Capital II, L.P. /s/ Thomas E. Lynch, **Management Committee** 10/03/2023 Director on behalf of Mill Road Capital II GP LLC /s/ Thomas E. Lynch 10/03/2023 ** Signature of Reporting Person

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

- * If the form is filed by more than one reporting person, see Instruction 4 (b)(v).
- ** Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.