SEC Form 4	
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### FORM 4

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

	Check this box if to Section 16. Fo obligations may of Instruction 1(b).
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## STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

OMB APPROVAL					
OMB Number:	3235-0287				

to Sec obligat	this box if no lo tion 16. Form 4 tions may conti ction 1(b).	or Form 5	ST		pursu	uant to S	ection 16(a	a) of the	e Secu	ENEFICIA rities Exchang Company Act of	ge Act of		RSHIP	Est	/B Number: timated aver urs per resp	age burd	3235-0287 en 0.5
1. Name and Address of Reporting Person* <u>Mill Road Capital III, L.P.</u>				2. Issuer Name and Ticker or Trading Symbol <u>NOODLES &amp; Co</u> [ NDLS ]								5. Relationship of Reporting Person(s) to Issuer (Check all applicable) Director X 10% Owner					
	(Last) (First) (Middle) 382 GREENWICH AVENUE SUITE ONE				3. Date of Earliest Transaction (Month/Day/Year) 07/12/2022								- Officer (give title Other (specify below) below)				
(Street) GREEN			6830		4. If	f Amendi	ment, Date	e of Orig	inal F	iled (Month/Da	ay/Year)			filed by ( filed by N	oup Filing ( One Report More than (	ing Pers	on
(City)	(St		<u>Zip)</u>	on-Deriva		Secur	ritios Ar	auiro	d D	isposed of	f or B	enefici	ally Own	od .			
1. Title of Security (Instr. 3)		2. Transaction Date (Month/Day/Year)		on 2A. Deemed Execution Date,		3. 4. Securities Transaction Code (Instr. 5)			es Acquired (A) o of (D) (Instr. 3, 4 a		r 5. Amount of		6. Owner Form: Di (D) or Inc (I) (Instr.	rect In lirect B 4) C	. Nature of ndirect eneficial wnership nstr. 4)		
							Code	v	Amount	(A) or (D)	Price	Transac (Instr. 3	tion(s)			150.4)	
Class A G	Common St	ock, \$0.01 par va	alue	07/12/20	22			Р		143,221	A	\$4.670	)9 468	3,143	<b>D</b> <sup>(1)</sup>		
Class A G	Common St	ock, \$0.01 par va	alue	07/14/20	22			Р		2,435	A	\$4.59	9 470	),578	<b>D</b> <sup>(1)</sup>	)	
Class A G	Common St	ock, \$0.01 par va	alue										4,69	9,148	I		bee pootnote <sup>(2)</sup>
Class A G	Common St	ock, \$0.01 par va	alue										22	,386	I		ee ootnote <sup>(3)</sup>
		Tal	ole II							posed of, convertib				d			
1. Title of Derivative Security (Instr. 3)	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Year)	Exec if any	Deemed ution Date, / th/Day/Year)		saction e (Instr.	5. Numbe of Derivative Securities Acquired (A) or Disposed of (D) (Instr. 3, 4 and 5)	e (Mor	ration	ercisable and Date //Year)	7. Title Amour Securi Underl Deriva Securi 3 and 4	nt of ties lying tive ty (Instr.	8. Price of Derivative Security (Instr. 5)	9. Numb derivativ Securitie Benefici Owned Followin Reporte Transac (Instr. 4)	ve Ov es Fo ially Di or ng (I) d tion(s)	rm: rect (D) Indirect (Instr. 4)	11. Nature of Indirect Beneficial Ownershi (Instr. 4)

Date Exercisable

(D)

(A)

Expiration Date

Title

Amount or Number of Shares

v Code 1. Name and Address of Reporting  $\mathsf{Person}^{\star}$ Mill Road Capital III, L.P. (Last) (First) (Middle) **382 GREENWICH AVENUE** SUITE ONE

(Street) GREENWICH СТ 06830 (City) (State) (Zip) 1. Name and Address of Reporting Person\* Mill Road Capital III GP LLC

(Last)	(First)	(Middle)
382 GREENWIC	H AVENUE	
SUITE ONE		
(Street)		
GREENWICH	CT	06830
(City)	(State)	(Zip)

1. Name and Address of Reporting Person <sup>*</sup> Mill Road Capital II, L.P.							
(Last) 382 GREENWICH SUITE ONE	(First) I AVENUE	(Middle)					
(Street) GREENWICH	СТ	06830					
(City)	(State)	(Zip)					
1. Name and Address of Reporting Person* Mill Road Capital II GP LLC							
(Last) 382 GREENWICH SUITE ONE	(First) I AVENUE	(Middle)					
(Street) GREENWICH	СТ	06830					
(City)	(State)	(Zip)					
1. Name and Address LYNCH THON							
(Last) 382 GREENWICH SUITE ONE	(First) I AVENUE	(Middle)					
(Street) GREENWICH	СТ	06830					
(City)	(State)	(Zip)					

Explanation of Responses:

1. The shares reported are directly held by Mill Road Capital III, L.P. ("Fund III"). Mr. Lynch is a management committee director of Mill Road Capital III GP LLC, which is the sole general partner of Fund III and has sole authority to vote (or direct the vote of), and to dispose (or direct the disposal) of, these shares on behalf of Fund III. Each of the Reporting Persons disclaims beneficial ownership of such shares except to the extent of his or its pecuniary interest therein, if any.

2. The shares reported are directly held by Mill Road Capital II, L.P. ("Fund II"). Mr. Lynch is a management committee director of Mill Road Capital II GP LLC, which is the sole general partner of Fund II and has sole authority to vote (or direct the vote of), and to dispose (or direct the disposal) of, these shares on behalf of Fund II. Each of the Reporting Persons disclaims beneficial ownership of such shares except to the extent of his or its pecuniary interest therein, if any.

3. Represents restricted stock units (or shares issued upon the vesting thereof) granted by the issuer as director compensation, in which the Reporting Persons may have an indirect pecuniary interest. Mill Road Capital Management, LLC, an affiliate of the Reporting Persons that does not have Section 13(d) beneficial ownership of any securities of the issuer, has the right to receive the economic benefit of the reported shares pursuant to a contractual obligation with the holder of such shares. Each of the Reporting Persons disclaims beneficial ownership of such shares except to the extent of his or its pecuniary interest therein, if any.

#### **Remarks:**

/s/ Eric Yanagi, Management Committee Director of sole general partner on behalf of Mill Road Capital III, L.P.	<u>07/14/2022</u>
<u>/s/ Eric Yanagi, Management</u> Committee Director on behalf of Mill Road Capital III GP LLC	<u>07/14/2022</u>
<u>/s/ Eric Yanagi, Management</u> <u>Committee Director of sole</u> <u>general partner on behalf of</u> <u>Mill Road Capital II, L.P.</u>	<u>07/14/2022</u>
<u>/s/ Eric Yanagi, Management</u> Committee Director on behalf of Mill Road Capital II GP LLC	<u>07/14/2022</u>
/s/ Eric Yanagi on behalf of Thomas E. Lynch by power of attorney.	
** Signature of Reporting Person	Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

 $^{\ast}$  If the form is filed by more than one reporting person, see Instruction 4 (b)(v).

\*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.

### CONFIRMING STATEMENT

This Statement confirms that the undersigned has authorized and designated Justin C. Jacobs and Eric Yanagi, each acting singly, to execute and file on the undersigned's behalf all Forms 3, 4 and 5 and Schedules 13D and 13G (including any amendments thereto) that the undersigned may be required to file with the U.S. Securities and Exchange Commission as a result of the undersigned's ownership of or transactions in securities of Noodles & Company, a Delaware corporation. The authority of Justin C. Jacobs and Eric Yanagi under this Statement shall continue until the undersigned is no longer required to file any of Forms 3, 4 and 5 and Schedules 13D and 13G with regard to the undersigned's ownership of or transactions in securities of Noodles & Company, unless earlier revoked in writing. The undersigned acknowledges that Justin C. Jacobs and Eric Yanagi are not assuming any of the undersigned's responsibilities to comply with Section 16 or Section 13 of the Securities Exchange Act of 1934, as amended.

Dated: July 7, 2022 /s/ Thomas E. Lynch Thomas E. Lynch