FORM 4

## **UNITED STATES SECURITIES AND EXCHANGE COMMISSION**

Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b).

## STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

OMB APPROVAL 3235-0287 OMB Number: Estimated average burden hours per response: 0.5

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934

												npany A									
					. Issuer Name <b>and</b> Ticker or Trading Symbol NOODLES & Co [ NDLS ]										Relationship of Reporting Person(s) to Issuer (Check all applicable)      Director X 10% Owner						
(Last) (First) (Middle)				05/1	3. Date of Earliest Transaction (Month/Day/Year) 05/15/2023										Officer (give title Other (specify below) below)						
520 PEMBERWICK ROAD					4. If <i>i</i>											i. Individual or Joint/Group Filing (Check Applicable .ine)					
(Street) GREENWICH CT 06831					Form filed by One Reporting Person  X Form filed by More than One Reporting Person																
(City) (State) (Zip)				Ru	le :	10b5-1(c) Transaction Indication															
					Check this box to indicate that a transaction was made pursuant to a contract, instruction or written plan that is intended to satisfy the affirmative defense conditions of Rule 10b5-1(c). See Instruction 10.																
		Tab	le I - No	n-Deri	vative	Sec	curit	ies A	cqu	ired,	Dis	posed	of, c	r Ben	eficial	ly Owned	t				
1. Title of Security (Instr. 3)  2. Transactio Date (Month/Day/Y					Execution Date,		,   T	3. Transaction Code (Instr. 8)		4. Securities Acquired (A) of Disposed Of (D) (Instr. 3, 4 s)						6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)		7. Nature of Indirect Beneficial Ownership (Instr. 4)			
								c	Code	v	Amount	t	(A) or (D)	Price	Transaction(s) (Instr. 3 and 4)				, ,		
Class A C	Common St	ock, \$0.01 par v	alue	05/15/2023						X		2,600		A	\$7.5	1,304,043		D <sup>(1)</sup>			
Class A C	Common St	ock, \$0.01 par v	alue	05/16	5/16/2023					X		139,000		A	\$7.5	1,443,043		D <sup>(1)</sup>			
Class A Common Stock, \$0.01 par value															4,699,148				See footnote <sup>(2)</sup>		
Class A Common Stock, \$0.01 par value														22,386			I	See footnote <sup>(3)</sup>			
		7	Table II -	Deriva												Owned					
1. Title of Derivative Security (Instr. 3)	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Year)	3A. Deem Execution if any (Month/D	n Date,	4. Transac Code (In 8)		of Deri Seci Acq (A) ( Disp of (E	osed 0) tr. 3, 4	Exp	eate Exe piration I pnth/Day	Date			curity	Derivative Security (Instr. 5) Benei Owne Folloo Repo		e es ally g	10. Ownersh Form: Direct (D or Indire (I) (Instr.	Beneficial Ownership ct (Instr. 4)		
					Code	v	(A)	(D)	Date Exe	e rcisable		piration ite	Title	OI N	mount umber Shares						
Put Option (obligation to buy)	\$7.5	05/15/2023			X			26		(4)	11.	/17/2023	Clas Com Sto	mon	2,600	\$0.00	4,27	5	D <sup>(1)</sup>		
Put Option (obligation to buy)	\$7.5	05/16/2023			Х			1,390		(4)	11.	/17/2023	Class A Common Stock		39,000	\$0.00 2,8		D <sup>(1)</sup>			
		f Reporting Person' tal III, L.P.	•																		
(Last) (First) (Middle) 328 PEMBERWICK ROAD																					
(Street) GREENWICH CT 06831																					
(City) (State) (Zip)																					
		f Reporting Person																			
(Last) (First) (Middle) 328 PEMBERWICK ROAD																					
						-															

06831

**GREENWICH** 

CT

(City)	(State)	(Zip)						
1. Name and Address of Reporting Person*  Mill Road Capital II, L.P.								
(Last)	(First)	(Middle)						
328 PEMBERWICK ROAD								
(Street)								
GREENWICH	CT	06831						
(City)	(State)	(Zip)						
1. Name and Address of Reporting Person*  Mill Road Capital II GP LLC								
(Last)	(First)	(Middle)						
328 PEMBERWICK ROAD								
(Street)								
GREENWICH	CT	06831						
(City)	(State)	(Zip)						
Name and Address of Reporting Person*								
LYNCH THOMAS E								
(Last)	(First)	(Middle)						
328 PEMBERWICK ROAD								
(Street)								
GREENWICH	CT	06831						
(City)	(State)	(Zip)						

## **Explanation of Responses:**

- 1. The shares reported are directly held by Mill Road Capital III, L.P. ("Fund III"). Mr. Lynch is a management committee director of Mill Road Capital III GP LLC, which is the sole general partner of Fund III and has sole authority to vote (or direct the vote of), and to dispose (or direct the disposal) of, these shares on behalf of Fund III. Each of the Reporting Persons disclaims beneficial ownership of such shares except to the extent of his or its pecuniary interest therein, if any.
- 2. The shares reported are directly held by Mill Road Capital II, L.P. ("Fund II"). Mr. Lynch is a management committee director of Mill Road Capital II GP LLC, which is the sole general partner of Fund II and has sole authority to vote (or direct the vote of), and to dispose (or direct the disposal) of, these shares on behalf of Fund II. Each of the Reporting Persons disclaims beneficial ownership of such shares except to the extent of his or its pecuniary interest therein, if any.
- 3. Represents restricted stock units (or shares issued upon the vesting thereof) granted by the issuer as director compensation, in which the Reporting Persons may have an indirect pecuniary interest. Mill Road Capital Management, LLC, an affiliate of the Reporting Persons that does not have Section 13(d) beneficial ownership of any securities of the issuer, has the right to receive the economic benefit of the reported shares pursuant to a contractual obligation with the holder of such shares. Each of the Reporting Persons disclaims beneficial ownership of such shares except to the extent of his or its pecuniary interest therein, if any.
- $4. \ Each \ put \ option \ became \ exercisable \ on \ the \ date \ purchased, \ which \ dates \ range \ from \ 03/09/2023 \ to \ 04/25/2023.$

## Remarks:

/s/ Thomas E. Lynch, Management Committee Director of sole general partner 05/17/2023 on behalf of Mill Road Capital <u>III, L.P.</u> /s/ Thomas E. Lynch, **Management Committee** 05/17/2023 Director on behalf of Mill Road Capital III GP LLC /s/ Thomas E. Lynch, Management Committee Director of sole general partner 05/17/2023 on behalf of Mill Road Capital II, L.P. /s/ Thomas E. Lynch, **Management Committee** 05/17/2023 Director on behalf of Mill Road Capital II GP LLC 05/17/2023 /s/ Thomas E. Lynch \*\* Signature of Reporting Person Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.

<sup>\*</sup> If the form is filed by more than one reporting person, see Instruction 4 (b)(v).

<sup>\*\*</sup> Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).