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# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

OMB APPROVAL								
OMB Number:	3235-0287							
Estimated average burden								

0.5

hours per response:

5. Relationship of Reporting Person(s) to Issuer (Check all applicable)

Check this box if no longer subject to Section 16. Form 4 or Form 5
obligations may continue. See Instruction 1(b).

1. Name and Address of Reporting  $\operatorname{Person}^{*}$ 

FORM 4

## STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940

2. Issuer Name **and** Ticker or Trading Symbol

Mill Road Capital III, L.P.         N				NOODLES & Co [ NDLS ]									(Che	(Check all applicable) Director X 10% Owner							
3.			3. Date of Earliest Transaction (Month/Day/Year) 09/13/2023										Officer (give title Other (specify below) below)								
			4.	4. If Amendment, Date of Original Filed (Month/Day/Year)										6. Individual or Joint/Group Filing (Check Applicable							
(Street) GREENWICH CT 06831															Line) Form filed by One Reporting Person X Form filed by More than One Reporting Person						
(City) (State) (Zip)					10b	5-1(0	c) Tra	ans	act	ion Inc	dicat	ion									
												action was ule 10b5-1				act, instructio	n or written	n plan th	at is intend	ed to satisfy	
		Tal	ble I - No	n-Der	ivativ	ve S	ecuri	ties A	cqui	red,	Dis	posed	of, oı	r Ben	eficially	y Owned					
Di			Date	2. Transaction Date (Month/Day/Year)		2A. Deemed Execution Date, if any (Month/Day/Year)		́ Co	Transaction Code (Instr.		4. Securities Acquired (A) Disposed Of (D) (Instr. 3, 4 5)				5. Amoun Securities Beneficia Owned Fo Reported	s Ily ollowing	Form	nership Direct Indirect str. 4)	7. Nature of Indirect Beneficial Ownership (Instr. 4)		
									C	ode	v	Amount		(A) or (D) Price		Transaction(s) (Instr. 3 and 4)				(1130.4)	
Class A (	Common St	ock, \$0.01 par v	alue	09/1	3/2023	3				x		245,5	00	A	\$7 <b>.</b> 5	2,070	0,043		D <sup>(1)</sup>		
Class A G	Common St	ock, \$0.01 par v	alue													4,699	),148	,148 I		See footnote <sup>(2)</sup>	
Class A G	Common St	ock, \$0.01 par v	alue													51,	955		Ι	See footnote <sup>(3)</sup>	
			Table II -									osed of convert				Owned					
1. Title of Derivative Security (Instr. 3)	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Year)	3A. Deeme Execution if any (Month/Da	Date,	4. Transa Code ( 8)		n of Deri Sec (A) Disj of (I	oosed D) tr. 3, 4	Expiration Date (Month/Day/Year) irred r osed ) r. 3, 4			of Securities		ecurity	8. Price of Derivative Security (Instr. 5)	9. Number of derivative Securities Beneficially Owned Following Reported Transaction(s) (Instr. 4)		10. Ownersh Form: Direct (D or Indire (I) (Instr.	Beneficial Ownership ct (Instr. 4)		
									Date		E	piration		0	mount r umber						
Put Option					Code	v	(A)	(D)	Exerc	cisabl		ate	Title Class	o A	f Shares						
(obligation to buy)	\$7.5	09/13/2023			Х			2,455	(	(4)	11	/17/2023	Comn Stoc		45,500	\$0.00	0		D <sup>(1)</sup>		
		Reporting Person <sup>*</sup> al III, L.P.	k																		
(Last) (First) (Middle) 328 PEMBERWICK ROAD																					
(Street) GREEN	WICH	СТ	068	31																	
(City)		(State)	(Zip)																		
		Reporting Person <sup>*</sup> al III GP LLC																			
(Last) (First) (Middle) 328 PEMBERWICK ROAD																					
(Street) GREEN	WICH	СТ	068	31																	
(City)		(State)	(Zip)																		
1. Name a	nd Address of	Reporting Person <sup>*</sup>	•				1														

<u>Mill Road Capital II, L.P.</u>

(Last)	(First)	(Middle)							
328 PEMBERWICK ROAD									
(Street)		0.0001							
GREENWICH	CT	06831							
(City)	(State)	(Zip)							
1. Name and Address of Reporting Person <sup>*</sup> Mill Road Capital II GP LLC									
(Last)	(First)	(Middle)							
328 PEMBERWICK ROAD									
(Street)									
GREENWICH	СТ	06831							
(City)	(State)	(Zip)							
1. Name and Address of Reporting Person <sup>*</sup> <u>LYNCH THOMAS E</u>									
(Last)	(First)	(Middle)							
328 PEMBERWICK ROAD									
(Street)									
GREENWICH	СТ	06831							
(City)	(Zip)								

## Explanation of Responses:

1. The shares reported are directly held by Mill Road Capital III, L.P. ("Fund III"). Mr. Lynch is a management committee director of Mill Road Capital III GP LLC, which is the sole general partner of Fund III and has sole authority to vote (or direct the vote of), and to dispose (or direct the disposal) of, these shares on behalf of Fund III. Each of the Reporting Persons disclaims beneficial ownership of such shares except to the extent of his or its pecuniary interest therein, if any.

2. The shares reported are directly held by Mill Road Capital II, L.P. ("Fund II"). Mr. Lynch is a management committee director of Mill Road Capital II GP LLC, which is the sole general partner of Fund II and has sole authority to vote (or direct the vote of), and to dispose (or direct the disposal) of, these shares on behalf of Fund II. Each of the Reporting Persons disclaims beneficial ownership of such shares except to the extent of his or its pecuniary interest therein, if any.

3. Represents restricted stock units (or shares issued upon the vesting thereof) granted by the issuer as director compensation, in which the Reporting Persons may have an indirect pecuniary interest. Mill Road Capital Management, LLC, an affiliate of the Reporting Persons that does not have Section 13(d) beneficial ownership of any securities of the issuer, has the right to receive the economic benefit of the reported shares pursuant to a contractual obligation with the holder of such shares. Each of the Reporting Persons disclaims beneficial ownership of such shares except to the extent of his or its pecuniary interest therein, if any.

4. Each put option became exercisable on the date purchased, which dates range from 03/09/2023 to 04/25/2023.

### **Remarks:**

/s/ Thomas E. Lynch, Management Committee Director of sole general partner 09/15/2023 on behalf of Mill Road Capital III, L.P. /s/ Thomas E. Lynch, Management Committee <u>09/15/202</u>3 Director on behalf of Mill Road Capital III GP LLC

/s/ Thomas E. Lynch,

Management Committee Director of sole general partner 09/15/2023 on behalf of Mill Road Capital

#### <u>II, L.P.</u>

/s/ Thomas E. Lynch,

Management Committee

09/15/2023 Director on behalf of Mill Road Capital II GP LLC

09/15/2023

Date

\*\* Signature of Reporting Person

/s/ Thomas E. Lynch

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

\* If the form is filed by more than one reporting person, see Instruction 4 (b)(v).

\*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.