FORM 4

## UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations 1/b).

## STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

OMB APPROVAL OMB Number: 3235-0287 Estimated average burden hours per response:

Instruc	tion 1(b).			Fil							ties Excha mpany Ac	nge Act of 1 t of 1940	934						
						2. Issuer Name and Ticker or Trading Symbol NOODLES & Co [ NDLS ]								Relationship of Reporting Person(s) to Issuer (Check all applicable)  Director X 10% Owner					
(Last)	,	(First) (Middle)				3. Date of Earliest Transaction (Month/Day/Year) 10/20/2023								Officer (give title Other (specify below)					
328 PEMBERWICK ROAD  (Street)					- 4. If	4. If Amendment, Date of Original Filed (Month/Day/Year)								6. Individual or Joint/Group Filing (Check Applicable Line) Form filed by One Reporting Person					
GREEN	NWICH CT 06831												X Form filed by More than One Reporting Person						
(City)	(State) (Zip)			Ru	Rule 10b5-1(c) Transaction Indication  Check this box to indicate that a transaction was made pursuant to a contract, instruction or written plan that is intended to satisfy the affirmative defense conditions of Rule 10b5-1(c). See Instruction 10.														
		Tab	le I - No	n-Deriv	vative	Se	curiti	es A	cquired	, Dis	posed	of, or Be	neficia	lly Owne	d				
1. Title of Security (Instr. 3)  2. Transac Date (Month/Date)					ay/Year) if		A. Deemed Execution Date, f any Month/Day/Year)		3. Transaction Code (Instr. 8)				Beneficially Owned Following		6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)		7. Nature of Indirect Beneficial Ownership		
									Code	v	Amount	(A) or (D)	Price	Reported Transact (Instr. 3 a	ion(s)			(Instr. 4)	
Class A Common Stock, \$0.01 par value 10/20/2				)/2023				Х		1,900	) A	\$5	2,24	8,343	I	O <sup>(1)</sup>			
Class A Common Stock, \$0.01 par value														4,699	4,699,148		I	See footnote <sup>(2)</sup>	
Class A Common Stock, \$0.01 par value												51,955				See footnote <sup>(3)</sup>			
		7	able II -									, or Bendible secu		y Owned		,		,	
1. Title of Derivative Security (Instr. 3)	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Year)	3A. Deemed Execution Date, if any (Month/Day/Year)		4. Transaction Code (Instr. 8)		5. Number of		6. Date Exercisable and Expiration Date (Month/Day/Year)		able and	7. Title and Amount of Securities Underlying Derivative Security (Instr. 3 and 4)		8. Price of Derivative Security (Instr. 5)  Benefic Owned Followin Reporte Transac (Instr. 4)		ve es ially Direct (D or Indirect (I) (Instr.		Beneficial Ownership ct (Instr. 4)	
					Code	v	(A)	(D)	Date Exercisal		Expiration Date	Title	Amount or Number of Shares						
Put Option (obligation to buy)	<b>\$</b> 5	10/20/2023			X			19	(4)	1	.0/20/2023	Class A Common Stock	1,900	\$0.00	0		D <sup>(1)</sup>		
		f Reporting Person <sup>*</sup> tal III, L.P.	r																
(Last) 328 PEM	IBERWIC	(First) K ROAD	(Mid	idle)															
(Street)	WICH	СТ	068	331															
(Cit.)		(Ctata)	(7:			_													

# (City) (State) (Zip) 1. Name and Address of Reporting $\operatorname{Person}^*$ Mill Road Capital III GP LLC (Last) (First) (Middle) 328 PEMBERWICK ROAD (Street) **GREENWICH** 06831 CT (City) (State) (Zip) 1. Name and Address of Reporting Person\* Mill Road Capital II, L.P.

(Last)	(First)	(Middle)						
328 PEMBERWICK ROAD								
(Street) GREENWICH	CT	06831						
GREENWICH	CI	00031						
(City)	(State)	(Zip)						
1. Name and Address	of Reporting Person*							
Mill Road Capital II GP LLC								
,	(F: A)	4 ° 1 " )						
(Last)	(First)	(Middle)						
328 PEMBERWICK ROAD								
(Street)								
GREENWICH	CT	06831						
-								
(City)	(State)	(Zip)						
1. Name and Address	of Reporting Person*							
LYNCH THOMAS E								
(Last)	(First)	(Middle)						
328 PEMBERWICK ROAD								
(Street)								
GREENWICH	CT	06831						
(City)	(State)	(Zip)						

#### **Explanation of Responses:**

- 1. The shares reported are directly held by Mill Road Capital III, L.P. ("Fund III"). Mr. Lynch is a management committee director of Mill Road Capital III GP LLC, which is the sole general partner of Fund III and has sole authority to vote (or direct the vote of), and to dispose (or direct the disposal) of, these shares on behalf of Fund III. Each of the Reporting Persons disclaims beneficial ownership of such shares except to the extent of his or its pecuniary interest therein, if any.
- 2. The shares reported are directly held by Mill Road Capital II, L.P. ("Fund II"). Mr. Lynch is a management committee director of Mill Road Capital II GP LLC, which is the sole general partner of Fund II and has sole authority to vote (or direct the vote of), and to dispose (or direct the disposal) of, these shares on behalf of Fund II. Each of the Reporting Persons disclaims beneficial ownership of such shares except to the extent of his or its pecuniary interest therein, if any.
- 3. Represents restricted stock units (or shares issued upon the vesting thereof) granted by the issuer as director compensation, in which the Reporting Persons may have an indirect pecuniary interest. Mill Road Capital Management, LLC, an affiliate of the Reporting Persons that does not have Section 13(d) beneficial ownership of any securities of the issuer, has the right to receive the economic benefit of the reported shares pursuant to a contractual obligation with the holder of such shares. Each of the Reporting Persons disclaims beneficial ownership of such shares except to the extent of his or its pecuniary interest therein, if any.
- $4. \ Each \ put \ option \ became \ exercisable \ on \ the \ date \ purchased, \ which \ dates \ range \ from \ 03/09/2023 \ to \ 03/13/2023.$

### Remarks:

/s/ Justin C. Jacobs, Management Committee Director of sole general p

<u>Director of sole general partner</u> 10/24/2023 on behalf of Mill Road Capital

<u>III, L.P.</u>

/s/ Justin C. Jacobs,

Management Committee
10/24/2023

Director on behalf of Mill Road Capital III GP LLC

/s/ Justin C. Jacobs,

Management Committee

Director of sole general partner 10/24/2023

on behalf of Mill Road Capital

<u>II, L.P.</u>

/s/ Justin C. Jacobs,

**Management Committee** 

10/24/2023

Director on behalf of Mill Road Capital II GP LLC

/s/ Justin C. Jacobs on behalf of

Thomas E. Lynch by power of 10/24/2023

<u>attorney</u>

\*\* Signature of Reporting Person Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.

<sup>\*</sup> If the form is filed by more than one reporting person, see Instruction 4 (b)(v).

<sup>\*\*</sup> Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).