SEC Form 4	
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FORM 4

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

Ì	OMB APPROVAL								
1	OMB Number:	3235-0287							
	Estimated average burden								
	hours per response:	0.5							

Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b).

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940

1. Name and Address of Reporting Person [*] <u>Mill Road Capital III, L.P.</u>					2. Issuer Name and Ticker or Trading Symbol <u>NOODLES & Co</u> [NDLS] Director X 10% Owner															
					. Date of Earliest Transaction (Month/Day/Year) 9/07/2023									Officer (give title Other (specify below) below)						
328 PEMBERWICK ROAD 4. If A					. If Amendment, Date of Original Filed (Month/Day/Year)									6. Individual or Joint/Group Filing (Check Applicable						
(Street) GREENWICH CT 06831					-	Line) Form filed by One Reporting Person X Form filed by More than One Reporting Person														
(City) (State) (Zip)				Ru	Rule 10b5-1(c) Transaction Indication															
(City)	(5		(210)			Chec	k this bo fy the aff	ox to in irmativ	dicate tl re defen	that a 1se co	transa nditio	action was r ns of Rule :	made 10b5-	e pursuan -1(c). See	t to a cont Instructio	ract, instruct on 10.	on or writte	en plan t	hat is intend	led to
		Tab	le I - No	n-Deriv	vative	Sec	curitie	es A	cquir	red,	Dis	posed o	of, c	or Ben	eficial	ly Owne	d			
1. Title of Security (Instr. 3) 2. Transactio Date (Month/Day/N)						Execution Date, y/Year) if any			_ C₀	Transaction Code (Instr.		4. Securities Acquired (A) Disposed Of (D) (Instr. 3, 5)			(A) or 3, 4 and	5. Amour Securitie Beneficia Owned F Reported	s ally ollowing	6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)		7. Nature of Indirect Beneficial Ownership (Instr. 4)
									_	\rightarrow	v	Amount		(A) or (D)	Price	Transact (Instr. 3 a	ion(s) and 4)	<u> </u>		
		ock, \$0.01 par v		09/07	/2023	+			2	x		70,70	0	A	\$5		4,543		D ⁽¹⁾	See
Class A (Common St	ock, \$0.01 par v	alue										_			4,69	9,148			footnote ⁽²⁾
Class A G	Common St	ock, \$0.01 par v	alue													51,	955			See footnote ⁽³⁾
		Т	able II -									osed of converti				Owned				
1. Title of Derivative Security (Instr. 3)	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Year)	3A. Deem Executior if any (Month/D	n Date,	4. Transac Code (Ir 8)		5. Nu of Deriv Secu Acqu (A) of Dispo of (D) (Instr and 5	ative rities ired osed . 3, 4	Expira	ation	ercisable and I Date Iy/Year)		nd 7. Title and At of Securities Underlying Derivative Sec (Instr. 3 and 4		ecurity	8. Price of Derivative Security (Instr. 5) 9. Numl derivati Securiti Benefic Owned Followi Reporte Transac (Instr. 4)		re es ally g d tion(s)	10. Ownershi Form: Direct (D) or Indirec (I) (Instr. 4	Beneficial Ownership t (Instr. 4)
					Code	v	(A)	(D)	Date Exerc	cisabl		xpiration ate	Title		Amount or Number of Shares					
Put Option (obligation to buy)	\$5	09/07/2023			x			707	(,	(4)	1	1/17/2023	Сог	ass A mmon tock	70,700	\$0.00	1,94	1	D ⁽¹⁾	
	1. Name and Address of Reporting Person* <u>Mill Road Capital III, L.P.</u>																			
(Last) (First) (Middle) 328 PEMBERWICK ROAD																				
(Street) GREEN	WICH	СТ	068	31																
(City)		(State)	(Zip)																	
1. Name and Address of Reporting Person* <u>Mill Road Capital III GP LLC</u>																				
(Last) 328 PEN	1BERWICI	(First) K ROAD	(Mid	dle)																
(Street) GREEN	WICH	СТ	068	31																

1. Name and Address of Reporting Person* Mill Road Capital II, L.P.

(Lact)	(Eirct)	(Middle)								
	(Last) (First) (Middle) 328 PEMBERWICK ROAD									
(Street)										
GREENWICH	СТ	06831								
(City)	(State)	(Zip)								
1. Name and Address of Reporting Person* Mill Road Capital II GP LLC										
(Last)	(First)	(Middle)								
328 PEMBERWICK ROAD										
(Street)										
GREENWICH	СТ	06831								
(City)	(State)	(Zip)								
1. Name and Address of Reporting Person [*] <u>LYNCH THOMAS E</u>										
(Last)	(First)	(Middle)								
328 PEMBERWICK ROAD										
(Street)										
GREENWICH	CT	06831								
(City)	(City) (State)									

Explanation of Responses:

1. The shares reported are directly held by Mill Road Capital III, L.P. ("Fund III"). Mr. Lynch is a management committee director of Mill Road Capital III GP LLC, which is the sole general partner of Fund III and has sole authority to vote (or direct the vote of), and to dispose (or direct the disposal) of, these shares on behalf of Fund III. Each of the Reporting Persons disclaims beneficial ownership of such shares except to the extent of his or its pecuniary interest therein, if any.

2. The shares reported are directly held by Mill Road Capital II, L.P. ("Fund II"). Mr. Lynch is a management committee director of Mill Road Capital II GP LLC, which is the sole general partner of Fund II and has sole authority to vote (or direct the vote of), and to dispose (or direct the disposal) of, these shares on behalf of Fund II. Each of the Reporting Persons disclaims beneficial ownership of such shares except to the extent of his or its pecuniary interest therein, if any.

3. Represents restricted stock units (or shares issued upon the vesting thereof) granted by the issuer as director compensation, in which the Reporting Persons may have an indirect pecuniary interest. Mill Road Capital Management, LLC, an affiliate of the Reporting Persons that does not have Section 13(d) beneficial ownership of any securities of the issuer, has the right to receive the economic benefit of the reported shares pursuant to a contractual obligation with the holder of such shares. Each of the Reporting Persons disclaims beneficial ownership of such shares except to the extent of his or its pecuniary interest therein, if any.

4. Each put option became exercisable on the date purchased, which dates range from 03/09/2023 to 03/13/2023.

Remarks:

<u>/s/ Justin C. Jacobs,</u> <u>Management Committee</u> <u>Director of sole general partner</u> <u>09/11/2023</u> <u>on behalf of Mill Road Capital</u> <u>III, L.P.</u>

<u>/s/ Justin C. Jacobs,</u> <u>Management Committee</u> <u>Director on behalf of Mill</u> <u>Road Capital III GP LLC</u> <u>09/11/2023</u>

/s/ Justin C. Jacobs,

Management Committee Director of sole general partner 09/11/2023 on behalf of Mill Road Capital

<u>II, L.P.</u>

/s/ Justin C. Jacobs, <u>Management Committee</u> <u>Director on behalf of Mill</u> <u>Road Capital II GP LLC</u> <u>09/11/2023</u>

<u>/s/ Justin C. Jacobs on behalf of</u>

Thomas E. Lynch by power of 09/11/2023 attorney

** Signature of Reporting Person Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

* If the form is filed by more than one reporting person, see Instruction 4 (b)(v).

** Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.