SEC Form 4	
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**382 GREENWICH AVENUE** 

CT

(State)

06830

(Zip)

SUITE ONE

(Street) GREENWICH

(City)

OMB APPROVAL

Х

6. Ownership

Form: Direct (D) or Indirect (I) (Instr. 4)

**D**<sup>(1)</sup>

I

I

10

Form:

Ownership

Direct (D) or Indirect (I) (Instr. 4)

**D**<sup>(1)</sup>

**D**<sup>(1)</sup>

9. Number of derivative

Securities

Following

Reported Transaction(s) (Instr. 4)

4

1,171

Owned

Beneficially

OMB Number:	3235-0287	
Estimated average burden		
hours per response:	0.5	

10% Owner

below)

Other (specify

7. Nature of

Indirect Beneficial

Ownership

(Instr. 4)

See

See

footnote<sup>(2)</sup>

footnote<sup>(3)</sup>

11. Nature of Indirect

Beneficial

Ownership

(Instr. 4)

UNITED STATES SECURITIES AND EXCHANGE COMMISSION FORM 4 Washington, D.C. 20549 STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b) Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940 2. Issuer Name and Ticker or Trading Symbol 5. Relationship of Reporting Person(s) to Issuer 1. Name and Address of Reporting Person\* NOODLES & Co [ NDLS ] (Check all applicable) Mill Road Capital III, L.P. Director Officer (give title below) 3. Date of Earliest Transaction (Month/Day/Year) (Last) (First) (Middle) 03/14/2023 **382 GREENWICH AVENUE** SUITE ONE 4. If Amendment, Date of Original Filed (Month/Day/Year) 6. Individual or Joint/Group Filing (Check Applicable Line) (Street) Form filed by One Reporting Person GREENWICH 06830 CT Form filed by More than One Reporting Person Х (City) (State) (Zip) Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned 4. Securities Acquired (A) or Disposed Of (D) (Instr. 3, 4 and 5) 2. Transaction 2A. Deemed 5. Amount of 1. Title of Security (Instr. 3) Execution Date Transaction Code (Instr. Securities Beneficially Owned Following (Month/Day/Year) if any (Month/Dav/Year) 8) Reported Transaction(s) (A) or (D) Code v Amount Price (Instr. 3 and 4) Class A Common Stock, \$0.01 par value 1,021,971 4,699,148 Class A Common Stock, \$0.01 par value Class A Common Stock, \$0.01 par value 22,386 Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities) 6. Date Exercisable and Expiration Date (Month/Day/Year) 7. Title and Amount of Securities Underlying 1. Title of Derivative 3A. Deemed Execution Date 8. Price of Derivative 3. Transaction 5. Number Conversion Date (Month/Day/Year) Derivative Security or Exercise if any Code (Instr. Security Derivative Security (Instr. 3 and 4) (Instr. 3) Price of (Month/Day/Year) 8) Securities (Instr. 5) Acquired Derivative Security (A) or Disposed of (D) (Instr. 3, 4 and 5) Amount Date Expiration Number v (A) (D) Exercisable Date Title of Shares Code Put Optior Class A 03/14/2023 S 03/14/2023 10/20/2023 400 \$263.75 \$7.5 4 (obligation Commoi to buy) Stock Put Option Class A \$7.5 03/14/2023 s 1,171 03/14/2023 11/17/2023 117,100 \$255 (obligation Commo to buy) Stock 1. Name and Address of Reporting Person Mill Road Capital III, L.P. (Middle) (Last) (First) **382 GREENWICH AVENUE** SUITE ONE (Street) GREENWICH CT 06830 (City) (State) (Zip) 1. Name and Address of Reporting Person' Mill Road Capital III GP LLC (Middle) (Last) (First)

1. Name and Address of Reporting Person <sup>*</sup> Mill Road Capital II, L.P.				
(Last) 382 GREENWICH SUITE ONE	(First) AVENUE	(Middle)		
(Street) GREENWICH	СТ	06830		
(City)	(State)	(Zip)		
1. Name and Address of Reporting Person <sup>*</sup> Mill Road Capital II GP LLC				
(Last) 382 GREENWICH SUITE ONE	(First) AVENUE	(Middle)		
(Street) GREENWICH	СТ	06830		
(City)	(State)	(Zip)		
1. Name and Address of Reporting Person <sup>*</sup> <u>LYNCH THOMAS E</u>				
(Last) 382 GREENWICH SUITE ONE	(First) AVENUE	(Middle)		
(Street) GREENWICH	СТ	06830		
(City)	(State)	(Zip)		

## Explanation of Responses:

1. The shares reported are directly held by Mill Road Capital III, L.P. ("Fund III"). Mr. Lynch is a management committee director of Mill Road Capital III GP LLC, which is the sole general partner of Fund III and has sole authority to vote (or direct the vote of), and to dispose (or direct the disposal) of, these shares on behalf of Fund III. Each of the Reporting Persons disclaims beneficial ownership of such shares except to the extent of his or its pecuniary interest therein, if any.

2. The shares reported are directly held by Mill Road Capital II, L.P. ("Fund II"). Mr. Lynch is a management committee director of Mill Road Capital II GP LLC, which is the sole general partner of Fund II and has sole authority to vote (or direct the vote of), and to dispose (or direct the disposal) of, these shares on behalf of Fund II. Each of the Reporting Persons disclaims beneficial ownership of such shares except to the extent of his or its pecuniary interest therein, if any.

3. Represents restricted stock units (or shares issued upon the vesting thereof) granted by the issuer as director compensation, in which the Reporting Persons may have an indirect pecuniary interest. Mill Road Capital Management, LLC, an affiliate of the Reporting Persons that does not have Section 13(d) beneficial ownership of any securities of the issuer, has the right to receive the economic benefit of the reported shares pursuant to a contractual obligation with the holder of such shares. Each of the Reporting Persons disclaims beneficial ownership of such shares except to the extent of his or its pecuniary interest therein, if any.

## **Remarks:**

/s/ Justin C. Jacobs, Management Committee Director of sole general partner 03/16/2023 on behalf of Mill Road Capital III, L.P. /s/ Justin C. Jacobs, Management Committee Director on behalf of Mill Road 03/16/2023 Capital III GP LLC /s/ Justin C. Jacobs, Management Committee Director of sole general partner 03/16/2023 on behalf of Mill Road Capital <u>II, L.P.</u> /s/ Justin C. Jacobs, Management Committee 03/16/2023 Director on behalf of Mill Road Capital II GP LLC /s/ Justin C. Jacobs on behalf of

Thomas E. Lynch by power of 03/16/2023 attorney

\*\* Signature of Reporting Person Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

\* If the form is filed by more than one reporting person, see Instruction 4 (b)(v).

\*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.